

# KIDS NEED KIWANIS

2016-17 ANNUAL REPORT



## SHINING A LIGHT ON KIWANIS

**K**iwani members dedicate themselves to helping children in communities around the world. Some clubs build playgrounds, giving kids a safe place to run and climb. Others offer music festivals, talent shows or movie nights to raise money for a local charity or just have fun. Some clubs sponsor bicycle races, walks or contests that require athletic skill. Sometimes clubs sell local delicacies.

Each one is different, but all have one thing in common. The projects are the club's hallmarks — the signature project for which a club is known. Signature projects are tangible evidence of the impact a club can have in its community as it works to give children a strong foundation to thrive, prosper and grow. And clubs benefit from the projects — attracting new members, raising awareness about Kiwanis, securing new partners, earning money for service projects and often providing entertainment or education for the community.

In the 2016-17 Kiwanis year, clubs shared their best projects with their district leadership. Each district was allowed to submit one project for the inaugural Signature Project Contest, which enhances the Kiwanis brand, positively impacts the community, provides opportunities to gain new members and develop new partners. Forty districts entered the contest, and a committee of the Kiwanis International Board of Trustees was tasked with selecting the finalists. From that list, the gold, silver and bronze finalists emerged.

The award winners were a playground for children of all abilities submitted by the **Kiwanis Club of Des Moines**, Iowa, in the Nebraska-Iowa District for

the gold prize; a drug awareness program developed by the **Kiwanis Club of Massapequa**, New York, in the New York District, for the silver prize; and a film festival for children presented by the **Kiwanis Club of Wan Hua**, Taiwan, in the Taiwan District, for the bronze prize.

The contest also serves as inspiration for clubs that haven't found the one event that helps shine a spotlight on the work they do.

ENTRIES FROM  
**40**  
DISTRICTS



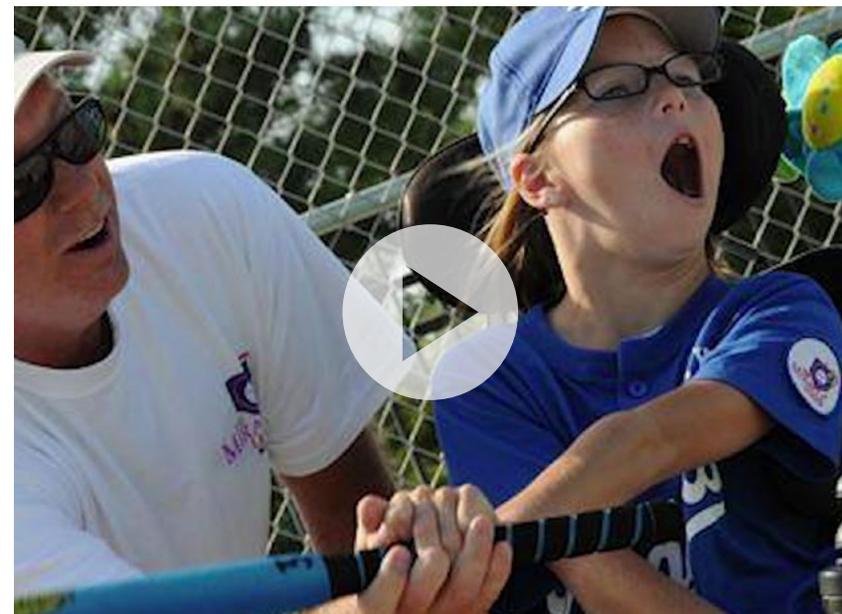
## A COMMUNITY MIRACLE

“Our signature project team conducted an extensive review of signature projects across the district, and this selection stood out head and shoulders above many other high-quality signature projects,” noted Nebraska-Iowa Governor Jim Dane about the Kiwanis Miracle League at Principal Park. “It’s a service project, but it’s much more than a service project – it’s a way of life for kids with special needs in the Des Moines and central Iowa area.”

The park features a baseball diamond for kids of all abilities, on foot, in a wheelchair or with visual impairments, and is a community project with the Iowa Cubs Triple A Baseball Team and the Parks and Recreation Department of the city of Des Moines. Other partners include Boy Scouts of America, the Community Foundation of Greater Des Moines and Ronald McDonald Charities. In fact, the club is working with Kiwanis partner Landscape Structures to determine whether an all-inclusive playground could be added.

Kids – ages 5 to 18 – can play baseball in the Kiwanis Miracle League. The non-competitive games are in a safe and secure environment: Every kid gets to bat and score, and every game ends in a tie. About 240 kids play on 14 teams on eight Saturdays in the spring and fall, with about 1,000 spectators every game day. There’s no charge for kids to play, and they all get uniforms.

“We appreciate the tireless efforts of Miracle League donors and volunteers who make this miracle possible,” said Dale Bentlage, whose two children have Spina Bifida and play at Kiwanis Miracle League. “The most important thing is that not only did our children learn the rules of baseball and have the opportunity to play the game, it created an opportunity for them to be around others with similar challenges in a positive environment.”



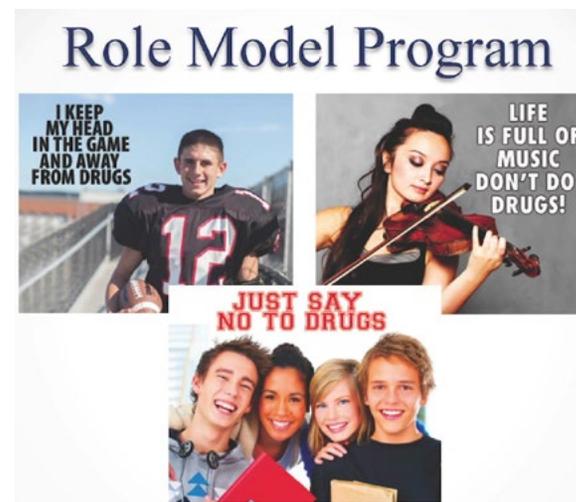
## TOO CLOSE TO HOME

In New York, drug abuse that occurred close to home prompted the Kiwanis Club of Massapequa to get involved. In fact, three families in the club were struggling with the effects of the disease.

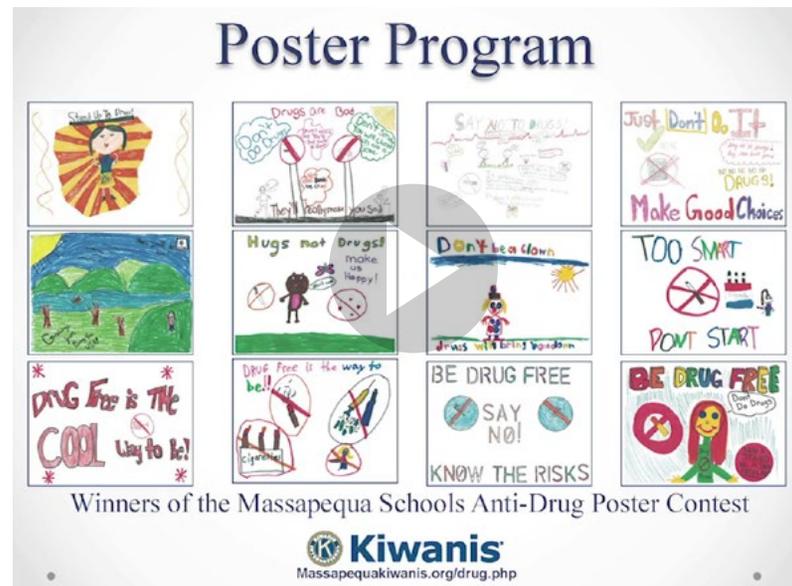
“We felt as though we could no longer look the other way, and that the attitude of ‘this is not happening in our Massapequa’ had to be addressed and the truth had to be acknowledged — because we knew,” noted the club’s Drug Initiative Committee. “Our drug initiative program was born out of the frustration of yet another young person becoming addicted and potentially succumbing to a heroin/drug overdose.”

The program has had a huge impact on the community, according to Drug Initiative Committee members Robert Thompson, Diane Doane Plowman, Janice Talento, Phil Tesoriero and Ted Heim.

The club worked with the Massapequa School District on an eight-point drug awareness program, which it has shared with schools throughout New York. It’s easily and inexpensively duplicated. The club’s 65 members have all become involved, either presenting the program, donating printing, hanging banners, attending street fairs or coordinating fundraisers. The club has established a hotline, developed an app, created a role-model program and encouraged youth to participate in poster contests to raise awareness and prevent another young person from becoming addicted to drugs.



65  
CLUBS  
INVOLVED



## A KIWANIS MOMENT

The Kiwanis Children's Film Festival gives kids an opportunity to enjoy movies and snacks in a safe environment during the hot months of summer vacation, when school is not in session. The **Kiwanis Club of Wan Hua** began the festival in 1994 in Taipei, and since then it has grown to include children in nearby cities. More than 2,500 children now benefit from the project every year.

The club provides locations, refreshments and gifts to the children – thanks to partnerships with the city, schools, education leaders and local businesses. The club selects movies that demonstrate character traits important to children, such as patriotism, care for the environment and family ethics. Staging the movies also allows the club to display Kiwanis branding, and many club members help with the shows.

“This project helps us recruit new members,” said Chang Fang-Yu. “We enjoy seeing parents or grandparents enjoy the movies with their children or grandchildren. Seeing that happy moment, it is our Kiwanis moment, and all the work, time and money that we put in are worthwhile and inspire us to do it again and again.”





## CONTEST FINALISTS

DISTRICT	CLUB	PROJECT
California-Nevada-Hawaii	Kiwanis Club of <b>Glendale</b>	“Kiwanis Incredible Duck Splash Kids”
France-Monaco	Kiwanis Club of <b>Issoire Val d’Allier</b>	“Lyssoirienne Courir a Issoire pour un enfant”
Indiana	Kiwanis Club of <b>Indianapolis</b>	“Abe Lincoln Scholarship Awards”
Japan	Kiwanis Club of <b>Tokyo</b>	“Kiwanis Doll Project”
Kansas	Kiwanis Club of <b>Kansas City-West</b>	“Bike Safety and Car Seat Check”
Panama	Kiwanis Club of <b>Panama City</b>	“Kiwanis Football League”
Switzerland-Liechtenstein	Kiwanis Club of <b>Langenthal</b>	“ParAthletics”
Texas-Oklahoma	Kiwanis Club of <b>Stilwell</b>	“Stilwell Strawberry Festival”

# 2017 SIGNATURE PROJECT

# KIDS NEED KIWANIS

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## MESSAGE FROM LEADERSHIP

As a member of Kiwanis, you go the extra mile every day. Some days it's something simple, like going to a meeting or planning an event. Other days it's making an extra stop to pick up an item for your club's service project because no one else has the time. Or it's volunteering to organize a meeting, so a project gets off the ground.

You continue to do more, for your club, for your division, for your community. You're probably a Kiwanian because you don't mind arriving early to help set up an event, or you're there long after the crowd leaves. You enjoy planning a service activity or donating your time and money because you enjoy watching a child smile or you know some family somewhere will benefit from your efforts. You take pride in knowing that several dozen nations have been validated as tetanus-free — because we said infants shouldn't be dying from this painful, preventable disease.

This past year was no different. When asked to rise to the occasion, you did. You made the small projects bigger. You helped with youth leadership programs, helped kids get books or food, and raised money for The Eliminate Project. It's because of you that Kiwanis is engaged and can help kids and communities reach their fullest potential.



**STAN SODERSTROM**  
Executive Director  
Kiwanis International and the  
Kiwanis Children's Fund



**JANE ERICKSON**  
2016-17 Kiwanis  
International President  
(Kiwanis Club of Bellevue-  
Offutt)



**CHIA SING HWANG**  
2016-17 Kiwanis Children's  
Fund President (Kiwanis  
Club of Kuala Lumpur)

# KIDS NEED KIWANIS

(CONTINUED)

One great strength of Kiwanis clubs everywhere is the signature project. It's the big project for which clubs are known. Sometimes they are fundraisers. Many times, they involve food. Almost always, they benefit children. Clubs have been doing this for decades — finding a solution to a local problem or meeting a community need.

In the past few years, we've established a framework to help clubs develop a signature project that gets the community's attention, attracts new members and even raises money. These projects allow us to show the world who we are, what we do and why it's important. Helping local kids of all abilities play a sport can seem insignificant until that act begins to mobilize a community and transform people's lives. Providing information and life skills to students who are susceptible to drugs can change lives in an instant. Even an afternoon's respite from the heat and grind of daily life can have a positive impact.

Kiwanis club members don't do this because they must — they do this because they want to. Because it's needed. Because they are Kiwanians. And this year, all of your efforts have been more rewarding than ever.

We know we need to add to our membership. More members give us more helping hands, which means that more children get what they need to thrive, prosper and grow. We typically experience membership ups and downs during the year and strive to end on a positive note. We've seen our adult clubs grow in the United States, in Italy, Taiwan and Philippines, among others, and we're building on those numbers. Our membership grew by more than four percent in Asia-Pacific, and a multi-year annual loss was almost eliminated in Europe. Meanwhile, our youth programs provide growth opportunities to our next generation of leaders. Circle K hit an all-time membership high last year, and Key Club continues to be the dominant leadership organization for high school students.

We managed our financial resources in line with our strategic plan's stated goal: to ensure financial viability and responsible stewardship. Kiwanis International ended the fiscal year with an operating surplus of more than US\$384,000. Our investment portfolio produced another US\$2.2 million for a combined increase in net assets of US\$2.6 million. In recent years, the Board of Trustees has elected to spend reserves in support of The Formula, our multi-year membership initiative that has, to date, showed promising results in parts of the Kiwanis world.

# KIDS NEED KIWANIS

(CONTINUED)

For the year, the Kiwanis Children's Fund showed a US\$2.9 million deficit. This was part of the US\$3.1 million paid out in grants from The Eliminate Project during the 2016-17 year. And it was worth it: We completed the year with two more countries — Ethiopia and Haiti — validated as tetanus-free. The news from Haiti is especially significant because it means the Western Hemisphere is now free of MNT.

We will continue to be the best stewards of your trust as we see ways to engage new members, new partners and provide you with a rewarding Kiwanis experience. Kids need Kiwanis. And we need you, now more than ever.



# STEWARDS

## KIWANIS INTERNATIONAL BOARD OF TRUSTEES

### *Front row, left to right:*

Stan Soderstrom, executive director;  
James "Jim" Rochford, president-elect;  
Florencio C. "Poly" Lat, vice president;  
Jane M. Erickson, Kiwanis International  
president; Dewey Smith;  
Susan A. "Sue" Petrisin, immediate past  
president

### *Row 2:*

Koshiro "Kit" Kitazato; Kenneth A. "Ken" Alovera;  
Barbara K. "Barb" Thompson;  
Arthur N. "Art" Riley

### *Row 3:*

John A. DeVilbiss; Terry A. White;  
Lance M. Incitti

### *Row 4:*

Chian Chu-Ching; Gary Levine;  
Daniel Vigneron

### *Row 5:*

Paul Inge Paulsen; Peter J. Mancuso;  
M.A. "Fred" Deitze; Bert West



# STEWARDS

## KIWANIS CHILDREN'S FUND BOARD OF TRUSTEES

### *Front row, left to right:*

Stan D. Soderstrom, executive director;  
Ann Updegraff Spleth, chief operating officer;  
Susan A. "Sue" Petrisin;  
John E. Mayfield, president-elect;  
Chia Sing Hwang, president;  
George E.H. Cadman, Q.C., treasurer

### *Row 2*

Albert James "Jim" Dooley; Ann Wilkins;  
Shih Yu-Mei; Florencio C. "Poly" Lat;  
Mark B. Rabaut, immediate past president

### *Row 3*

Norma A. "Norm" Velnes;  
Patrick E. "Pat" Tritt; Angus S. "Gus" Lamond, Jr.

### *Row 4*

Robert M. "Bob" Garretson;  
Ronald E. "Ron" Smith; Dr. Karl Heinz Berger



Children all over the world benefit from donations to the Kiwanis Children's Fund. Meet the individuals and clubs whose support of our annual campaign earned them recognition in the Impact Circle, Gold Club and Diamond Club.

# KIDS NEED KIWANIS



## MESSAGE FROM BOB BRODERICK, CHIEF FINANCIAL OFFICER

Kiwanis International ended FY2017 with an overall surplus of US\$2.614 million, mainly due to positive investment returns of US\$2.23 million. Operating results were also favorable, with a surplus of US\$384,000. This is an improvement over last year.

“We are pleased with the operating results and with our financial performance,” said Terry White, chairman of the Audit and Finance Committee. “The Board of Trustees is committed to ongoing, continuous improvements in our financial performance.”

On a consolidated basis, the Kiwanis family recognized a small overall deficit of US\$207,000, primarily due to The Eliminate Project. This is because of the timing of the campaign. Districts and clubs made pledges to The Eliminate Project in previous years, and the Children’s Fund recognized those pledges as revenue. Now, as the pledges are being fulfilled and the Children’s Fund is receiving the payments, the funds are being forwarded to U.S. Funds in the form of grant payments. That explains The Eliminate Project’s perceived deficit of US\$3.749 million.

The financial results from the remaining members of the Kiwanis family were positive. The Kiwanis Children’s Fund recognized an overall net surplus of US\$811,000. Kiwanis Youth Programs (previously known as Key Club International) had an overall surplus of US\$74,000, and Circle K International had an overall net surplus of US\$42,000.



BOB BRODERICK  
CFO

“We are pleased with the operating results and with the turnaround of our financial performance.”

–Terry White

# KIWANIS INTERNATIONAL

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## STATEMENTS OF FINANCIAL POSITION (US\$ 000s)

As of September 30

	<b>2017</b>	<b>2016</b>
<b>ASSETS:</b>		
Cash and equivalents	\$3,114	\$2,774
Investments	24,383	21,430
Receivables	454	379
Merchandise inventory	453	455
Prepaid expenses and other	608	1,047
Property and equipment	4,102	4,328
Advances to subsidiaries	331	582
<b>TOTAL ASSETS</b>	<b>\$33,445</b>	<b>\$30,995</b>
<b>LIABILITIES:</b>		
Accounts payable	\$687	\$598
Funds invested for Kiwanis Youth Programs	2,247	2,395
Accrued liabilities and other	795	811
Liability insurance accrual	494	583
<b>TOTAL LIABILITIES</b>	<b>4,223</b>	<b>4,387</b>
<b>NET ASSETS:</b>		
Unrestricted		
Operating Fund	22,213	19,226
Publications Fund	2,007	2,380
Insurance Fund	5,002	5,002
<b>TOTAL NET ASSETS</b>	<b>29,222</b>	<b>26,608</b>
<b>TOTAL LIABILITIES &amp; NET ASSETS</b>	<b>\$33,445</b>	<b>\$30,995</b>

# KIWANIS INTERNATIONAL

(CONTINUED)

## STATEMENTS OF ACTIVITIES (US\$ 000s)

Years Ended September 30

	<b>2017</b>	<b>2016</b>
<b>REVENUES:</b>		
Membership dues and fees	\$10,263	\$10,118
Merchandise sales	1,565	1,565
Magazine subscriptions	994	1,032
Convention fees	564	967
Liability insurance fees	2,247	2,337
Grants	10	15
Sponsorship income	502	407
Advertising	35	31
Investment income, net of fees	392	364
Service Leadership Programs fees	118	115
Other	29	52
Management Fee	1,472	1,444
<b>TOTAL REVENUES</b>	<b>18,191</b>	<b>18,447</b>
<b>EXPENSES:</b>		
Membership growth and education	1,854	2,297
Communications	1,655	2,161
Corporate relations	576	541
Service Leadership Programs	658	765
Global services	929	715
Merchandise, including cost of sales	881	845
Publications	1,367	1,263
International convention	1,125	1,277
Liability insurance	1,748	1,882
Research and Development	581	419
General and administrative	3,528	3,703
Membership services	1,090	1,140
Governance	1,386	1,528
Depreciation and gain/loss on disposals	445	440
Currency exchange and bad debts (gains) losses	(16)	(30)
<b>TOTAL EXPENSES AND LOSSES</b>	<b>17,807</b>	<b>18,946</b>
<b>CHANGE IN NET ASSETS FROM OPERATIONS</b>	<b>384</b>	<b>(499)</b>
Realized and unrealized gains (losses) on investments	2,230	1,371
<b>CHANGE IN NET ASSETS</b>	<b>\$2,614</b>	<b>\$872</b>

# KIWANIS CHILDREN'S FUND

## STATEMENTS OF FINANCIAL POSITION (US\$ 000s) As of September 30

	<b>2017</b>	<b>2016</b>
<b>ASSETS:</b>		
Cash and equivalents	\$1,614	\$1,543
Investments	16,445	15,216
Receivables	-	15
Contributions Receivable	20,038	24,421
Prepaid expenses and other	5	7
Cash value of life insurance contracts	250	259
Beneficial interest in assets held by others	98	114
<b>TOTAL ASSETS</b>	<b>\$38,450</b>	<b>\$41,575</b>
<b>LIABILITIES:</b>		
Accounts payable	\$(1)	\$ -
Accounts payable - subsidiaries	208	366
Annuities payable	121	150
<b>TOTAL LIABILITIES</b>	<b>328</b>	<b>516</b>
<b>NET ASSETS:</b>		
Unrestricted	704	262
Temporarily restricted	25,122	28,509
Permanently restricted	12,296	12,288
<b>TOTAL NET ASSETS</b>	<b>38,122</b>	<b>41,059</b>
<b>TOTAL LIABILITIES &amp; NET ASSETS</b>	<b>\$38,450</b>	<b>\$41,575</b>

## STATEMENTS OF ACTIVITIES (US\$ 000s) Years ended September 30

	<b>2017</b>	<b>2016</b>
<b>REVENUES:</b>		
Contributions	\$1,951	\$5,306
Investment income, net of fees	285	315
Other	14	40
<b>TOTAL REVENUES</b>	<b>2,250</b>	<b>5,661</b>
<b>EXPENSES:</b>		
Grants	3,963	7,857
Other program expenses	954	1,037
General and administrative	931	937
Fundraising	900	1,150
Currency exchange and bad debts (gains) losses	209	1,441
<b>TOTAL EXPENSES AND LOSSES</b>	<b>6,957</b>	<b>12,422</b>
<b>CHANGE IN NET ASSETS FROM OPERATIONS</b>	<b>(4,707)</b>	<b>(6,761)</b>
Realized and unrealized gains (losses) on investments	1,762	910
Change in value of annuities payable	8	(6)
<b>CHANGE IN NET ASSETS</b>	<b>\$(2,937)</b>	<b>\$(5,857)</b>

## FINANCIALS

The audit report is only available to Kiwanis family members.

# CIRCLE K INTERNATIONAL AND KIWANIS YOUTH PROGRAMS

## STATEMENTS OF FINANCIAL POSITION (US\$ 000s) As of September 30

	Circle K International		Kiwaniis Youth Programs	
	2017	2016	2017	2016
<b>ASSETS:</b>				
Cash and equivalents	\$150	\$92	\$313	\$227
Investments	-	-	2,247	2,395
Receivables	-	-	18	11
Prepaid expenses and other	1	1	6	4
<b>TOTAL ASSETS</b>	<b>\$151</b>	<b>\$93</b>	<b>\$2,584</b>	<b>\$2,637</b>
<b>LIABILITIES:</b>				
Due to Kiwanis International	\$29	\$14	\$94	\$202
Accrued liabilities and others	3	2	44	63
Net Assets-Unrestricted	119	77	2,446	2,372
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<b>\$151</b>	<b>\$93</b>	<b>\$2,584</b>	<b>\$2,637</b>

## STATEMENTS OF ACTIVITIES (US\$ 000s) Years ended September 30

<b>REVENUES:</b>				
Membership dues and fees	\$235	\$239	\$1,934	\$1,961
Convention fees	63	85	187	221
Grants	5	3	28	56
Advertising	-	-	-	3
Investment income, net of fees	-	-	50	46
Service Leadership Program fees	-	-	977	999
Other	1	-	5	9
Subsidies from Kiwanis International	303	356	-	-
<b>TOTAL REVENUES</b>	<b>607</b>	<b>683</b>	<b>3,181</b>	<b>3,295</b>
<b>EXPENSES:</b>				
Membership growth and education	334	279	524	608
Communications	61	69	127	82
Service Leadership Program	-	-	1,739	1,804
Publications	4	-	4	120
International convention	32	204	469	395
Grants	15	23	-	-
General and administrative	66	63	176	192
Membership services	53	41	349	313
<b>TOTAL EXPENSES</b>	<b>565</b>	<b>679</b>	<b>3,388</b>	<b>3,514</b>
<b>CHANGE IN NET ASSETS FROM OPERATIONS</b>	<b>42</b>	<b>4</b>	<b>(207)</b>	<b>(219)</b>
Realized and unrealized gains (losses) on investments	-	-	281	133
<b>CHANGE IN NET ASSETS</b>	<b>\$42</b>	<b>\$4</b>	<b>\$74</b>	<b>\$(86)</b>

## FINANCIALS

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# KIWANIS INTERNATIONAL AND SUBSIDIARIES

(CONTINUED NEXT PAGE)

## CONSOLIDATED STATEMENTS STATEMENTS OF FINANCIAL POSITION (US\$ 000s)

As of September 30

	<b>2017</b>	<b>2016</b>
<b>ASSETS:</b>		
Cash and equivalents	\$5,191	\$4,636
Investments	40,828	36,646
Receivables	472	405
Contributions Receivable	20,038	24,421
Merchandise inventory	453	455
Prepaid expenses and other	620	1,059
Cash value of life insurance contracts	250	259
Beneficial interest in assets held by others	98	114
Property and equipment	4,102	4,328
<b>TOTAL ASSETS</b>	<b>\$72,052</b>	<b>\$72,323</b>
<b>LIABILITIES:</b>		
Accounts payable	\$686	\$598
Accrued liabilities and other	842	876
Liability insurance accrual	494	583
Annuities payable	121	150
<b>TOTAL LIABILITIES</b>	<b>2,143</b>	<b>2,207</b>
<b>NET ASSETS (DEFICIENCY):</b>		
Unrestricted	32,491	29,319
Temporarily restricted	25,122	28,509
Permanently restricted	12,296	12,288
<b>TOTAL NET ASSETS</b>	<b>69,909</b>	<b>70,116</b>
<b>TOTAL LIABILITIES &amp; NET ASSETS</b>	<b>\$72,052</b>	<b>\$72,323</b>

# KIWANIS INTERNATIONAL AND SUBSIDIARIES

(CONTINUED)

## STATEMENTS OF ACTIVITIES (US\$ 000s)

Years ended September 30

	<b>2017</b>	<b>2016</b>
<b>REVENUES:</b>		
Membership dues and fees	\$12,432	\$12,318
Merchandise sales	1,565	1,565
Magazine subscriptions	994	1,032
Convention fees	814	1,273
Liability insurance fees	2,247	2,337
Contributions	1,951	5,306
Grants	17	9
Sponsorship Income	502	407
Advertising	35	34
Investment income, net of fees	727	725
Service Leadership Programs	1,095	1,114
Other	49	101
<b>TOTAL REVENUES</b>	<b>22,428</b>	<b>26,221</b>
<b>EXPENSES:</b>		
Membership growth and education	2,615	3,089
Communications	1,826	2,289
Corporate relations	576	541
Service Leadership Programs	1,814	1,839
Global services	929	715
Merchandise, including cost of sales	881	845
Publications	1,373	1,382
International convention	1,602	1,754
Liability insurance	1,748	1,882
Grants	3,750	7,662
Other program expenses	954	1,037
Research and Development	581	419
General and administrative	3,967	4,279
Membership services	1,476	1,480
Governance	1,386	1,528
Fundraising	801	1,103
Depreciation and gain/loss on disposals	445	440
Currency exchange and bad debts (gains) losses	193	1,411
<b>TOTAL EXPENSES AND LOSSES</b>	<b>26,917</b>	<b>33,695</b>
<b>CHANGE IN NET ASSETS FROM OPERATIONS</b>	<b>(4,489)</b>	<b>(7,474)</b>
Realized and unrealized gains (losses) on investments	4,273	2,414
Change in value of annuities payables	8	(6)
<b>CHANGE IN NET ASSETS</b>	<b>\$(208)</b>	<b>\$(5,066)</b>

## FINANCIALS

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**KIWANIS STAFF LEADERSHIP**

Stan Soderstrom, Executive Director

Bob Broderick, Chief Financial Officer

Jeff Oatess, Chief Operating Officer

Ann Updegraff Spleth, Chief Operating Officer,  
Kiwaniis Children's Fund

Amy Wiser, Chief Communications Officer

John Shertzer, Chief Programs Officer

Lisa Heindricks, Senior Director of People,  
Facilities and Risk Services

Pam Norman, Senior Director,  
Corporate Relations

Tatiana Day, Director, Global Membership

# KIDS NEED KIWANIS



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